Sir Joseph Maclay (now Lord Maclay)—to take the post of Shipping Director. How he discharged the important functions of his office it will be a part of my story to tell and I shall tell it with pride in his great achievement.

A new Department was also created for the purpose of controlling the food supplies of the country. I placed Lord Devonport in charge of it. I had some previous experience of him when I was President of the Board of Trade, and he was Parliamentary Secretary to the Board. I knew all about his clear-headedness and his businesslike and masterful handling of every problem I left to his charge. As far as food distribution was concerned, there was no man in the country who had a wider experience.

Mr. Prothero (now Lord Ernie) was brought in as Minister of Agriculture. Not only was he a man of great ability and culture, but he had acquired a thorough acquaintance with agricultural problems as agent of one of the largest and best managed estates in the country. It is also interesting to recall the fact that this was the first experience in office of a man destined at no remote future to play a notable part in the political life of the country—Mr. Stanley Baldwin. He became one of the Junior Lords of the Treasury, with Mr. James Parker and Mr. Towyn Jones. Up to that time he had been Mr. Bonar Law's Parliamentary Private Secretary.

Office for Mr. Baldwin

A new Department was created for the

purpose of organising the whole of the man-power of the nation on more systematic and efficacious lines. Up to that time, mobilisation had been rather haphazard and there was a shocking waste of effort and energy in this direction. The result was that there was a